

## **The Florida Virtual Academy at Clay County**

Summary of application by Sandra Emery, Community Representative

School District of Clay County Charter School Review Committee

The Florida Virtual Academy at Clay County has submitted a complete and comprehensive charter school application. The application supports the Digital Learning Act which requires school districts to offer multiple opportunities for participation in part-time and full-time K-12 virtual instruction. From the mission statement, which is supported throughout the application, to the financial assurances, the application is sound.

Notable strengths are a contract for services with K<sup>12</sup> Florida Inc., an approved educational service provider with a history of academic success, family support teams and comprehensive teacher training. In addition, an intervention team will review every student 20 days into the program and every 30 days after to facilitate academic success.

The Florida Virtual Academy of Clay County, in coordination with the School District of Clay County, will need to design and implement a media campaign to inform parents of the virtual educational opportunities for students in the district. The campaign should outline the differences between the charter school and virtual education currently being offered through Clay Virtual and Florida Virtual School. Such a campaign will decrease parental confusion that is sure to occur with multiple virtual educational opportunities and allow parents to select the best instructional program based on the academic need of each child.

# Florida Virtual Charter School Application Evaluation Instrument

Each section presents criteria for a response that meets the standard, and these criteria should guide the overall rating for the section. The Strengths and Weaknesses boxes provide space to identify data and other evidence that supports the rating. The rationale for each rating is important, especially if some of the data or evidence does not fit neatly into the criteria provided.

The following definitions should guide the ratings:

- Meets the Standard:** The response reflects a thorough understanding of key issues and demonstrates capacity to open and operate a quality charter school. It addresses the topic with specific and accurate information that shows thorough preparation and presents a clear, realistic picture of how the school expects to operate.
- Partially Meets the Standard:** The response addresses most of the criteria, but the responses lack meaningful detail and require important additional information.
- Does Not Meet the Standard:** The response lacks meaningful detail; demonstrates lack of preparation; or otherwise raises substantial concerns about the applicant's understanding of the issue in concept and/or ability to meet the requirement in practice

## OVERALL ASSESSMENT – COMPLETE THIS SECTION LAST

Would you recommend approval of this application for a public charter school? Explain your recommendation in the Summary Comments section, below.

DENY	APPROVE
<input type="checkbox"/>	<input checked="" type="checkbox"/>

CLAY Co. CHARTER SCHOOL

Name of Person Completing Assessment: REVIEW COMMITTEE Date: 9/23/13

Title: DIR. STUDENT SERVICES

Signature: Style Dandy

THE COMMITTEE HAS VOTED  
UNANIMOUSLY TO RECOMMEND  
APPROVAL OF THIS APPLICATION.

Contract with Approved Virtual Provider

Pursuant to Section 1002.33(6)(a)7., Florida Statutes, the application must document that the applicant has contracted with a provider of virtual instruction services pursuant to Section 1002.45(1)(d), Florida Statutes.

Meets the Standard	Does Not Meet the Standard
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R12 FL INC. IS APPROVED BY  
FL DOE

<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
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**I. Educational Plan**

The education plan should define what students will achieve, how they will achieve it, and how the school will evaluate performance. It should provide a clear picture of what a student who attends the school will experience in terms of educational climate, structure, assessment and outcomes.

**1. Mission, Guiding Principles and Purpose**

The Mission, Guiding Principles and Purpose section should indicate what the school intends to do, for whom and to what degree.

**Statutory References:**

s. 1002.33(2)(a); s. 1002.33(2)(b); s. 1002.33(2)(c); s. 1002.33(6)(a)(1); s. 1002.33(7)(a)(1)

**Evaluation Criteria:**

A response that meets the standard will present:

- A compelling mission statement that defines the purpose and values of the school.
- A set of priorities that are meaningful, manageable and measurable, and focused on improving student outcomes.

Meets the Standard	Partially Meets the Standard	Does Not Meet the Standard
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

<b>Strengths</b> <i>PRINCIPLES AND PURPOSE ARE CLEARLY DEFINED.</i>	<b>Reference</b>
<b>Concerns and Additional Questions</b>	<b>Reference</b>

**2. Target Population and Student Body**

The Target Population and Student Body section should describe the anticipated target population of the school and explain how the school will be organized by grade structure, class size and total student enrollment over the term of the school's charter.

**Statutory Reference(s):**

s. 1002.33(10)(e); s. 1002.33(6)(b)(2); s. 1002.33(7)(a)(1); s. 1003.03

**Evaluation Criteria:**

A response that meets the standard will present:

- An understanding of the students the charter school intends to serve.
- If the applicant proposes to target certain populations, the projected student body should align with the overall mission of the school.

Meets the Standard	Partially Meets the Standard	Does Not Meet the Standard
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

<b>Strengths</b> <i>INDIVIDUAL LEARNING PLANS FOR STUDENTS, GOOD UNDERSTANDING OF RTI AND INTERVENTION PROCESS.</i>	<b>Reference</b>
<b>Concerns and Additional Questions</b>	<b>Reference</b>

**3. Educational Program Design**

The Educational Program Design section should describe the educational foundation of the school and the teaching and learning strategies that will be employed.

**Statutory Reference(s):**

s. 1002.33(7)(a)(2)

**Evaluation Criteria:**

A response that meets the standard will present an educational program design that:

- Aligns with the school’s mission and responds to the needs of the school’s target population; and
- A process that reasonably ensures compliance with Section 1002.45(3)(d), Florida Statutes

Meets the Standard	Partially Meets the Standard	Does Not Meet the Standard
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

<i>PROGRAM IS DESIGNED TO MEET THE NEEDS OF ALL STUDENTS; REMEDIAL, STANDARD, AND ACCELERATED.</i>	<b>Reference</b>
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<b>Concerns and Additional Questions</b>	<b>Reference</b>

**4. Curriculum Plan**

The Curriculum Plan section should explain not only *what* the school will teach but also *how* and *why*.

**Statutory Reference(s):**

s. 1002.33(6)(a)(2); s. 1002.33(6)(a)(4); s. 1002.33(7)(a)(2); s.1002.33(7)(a)(4)

A response that meets the standard will present a curriculum plan that:

- Ensures that reading is a primary focus of the school; and
- Will be appropriate for all students at all levels.

Meets the Standard	Partially Meets the Standard	Does Not Meet the Standard
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

<b>Strengths</b> <i>STRONG CURRICULUM. INTENSIVE</i>	<b>Reference</b>
<i>SUPPORT FOR STRUGGLING READERS. CONTRACT WITH K-12 FLORIDA INC.</i>	<i>CONTRACT WITH</i>
<b>Concerns and Additional Questions</b> <i>WILL INFORMATION</i>	<b>Reference</b>
<i>(NON-FICTION) TEXT ALSO BE USED ?</i>	

**5. Student Performance, Assessment and Evaluation**

The Student Performance, Assessment and Evaluation section should define what students attending the school should know and be able to do and reflect how the academic progress of individual students, cohorts over time, and the school as a whole will be measured.

**Statutory Reference(s):**

s. 1002.33(6)(a)(3); s.1002.33(7)(a)(3); s.1002.33(7)(a)(4); s.1002.33(7)(a)(5)

**Evaluation Criteria:**

A response that meets the standard will present:

- Measurable educational goals and objectives that set high standards for student performance.
- Promotion standards that are based on high expectations and provide clear criteria for promotion from one level to the next, and for graduation (if applicable).
- Evidence that a range of valid and reliable assessments will be used to measure student performance.
- Assessment activities that are sufficiently frequent and a detailed plan to determine whether students are making adequate progress.
- Evidence that data will inform decisions about adjustments to the educational program.
- Plans for sharing student performance information that will keep students and parents well informed of academic progress.

Meets the Standard	Partially Meets the Standard	Does Not Meet the Standard
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

<b>Strengths</b> PLAN IS DETAILED AND ALIGNED TO	<b>Reference</b>
SCHOOL IMPROVEMENT REQUIREMENTS. SOLID ASSESSMENT PLAN	
MEETS ALL STATE REQUIREMENTS.	
<b>Concerns and Additional Questions</b>	<b>Reference</b>

**6. Exceptional Students**

The Exceptional Students section should demonstrate an understanding of the requirements of the school to serve exceptional students and provide a concrete plan for meeting the broad spectrum of educational needs and providing all enrolled students with a quality education.

**Statutory Reference(s):**

s. 1002.33(16)(a)(3)

**Evaluation Criteria:**

A response that meets the standard will present:

- Clear description of the levels of service the school will provide to students with disabilities.
- A clear description of how the school will ensure that students with disabilities (SWD) will have an equal opportunity of being selected for enrollment.
- An understanding and commitment to collaborating with the sponsor to ensure that placement decisions for students with disabilities will be made based on each student's unique needs.
- An appropriate plan for evaluating the school's effectiveness in serving exceptional students, including gifted.

Meets the Standard	Partially Meets the Standard	Does Not Meet the Standard
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

<b>Strengths</b> STATES CLEAR UNDERSTANDING OF NEEDS OF ESE STUDENTS	<b>Reference</b>

<b>Concerns and Additional Questions</b>	<b>Reference</b>



**7. English Language Learners**

The English Language Learners section should demonstrate an understanding of the requirements of the school to serve English Language Learner students and provide a concrete plan for meeting the broad spectrum of educational needs and providing all students with a quality education.

**Statutory Reference(s):**

s. 1002.33(10)

**Evaluation Criteria:**

A response that meets the standard will present:

- Demonstrated understanding of state and federal requirements regarding the education of English language learner students.
- Sound plans for educating English language learner students that reflect the full range of programs and services required to provide all students with a high quality education.
- Demonstrated capacity to meet the school's obligations under state and federal law regarding the education of English language learner students.

Meets the Standard	Partially Meets the Standard	Does Not Meet the Standard
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Strengths	Reference
FEDERAL REQUIREMENTS ARE IN PLACE.	

Concerns and Additional Questions	Reference

**8. School Climate and Discipline**

The School Climate and Discipline section should describe the learning environment of the school and provide evidence that the school will ensure a safe environment conducive to learning.

**Statutory Reference(s):**

s. 1002.33(7)(a)(7); s. 1002.33(7)(a)(11)

**Evaluation Criteria:**

A response that meets the standard will present:

- A sound approach to classroom management and student discipline, and an appropriate Code of Conduct.
- Legally sound proposed policies for student discipline, suspension, and dismissal, including the school's code of conduct.

Meets the Standard	Partially Meets the Standard	Does Not Meet the Standard
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

<b>Strengths</b> <i>COMPREHENSIVE DISCIPLINE PLAN</i>	<b>Reference</b>

<b>Concerns and Additional Questions</b>	<b>Reference</b>

## II. Organizational Plan

The Organizational Plan should provide an understanding of how the school will be governed and managed. It should present a clear picture of the school's governance and management priorities, what responsibilities various groups and people will have, and how those groups will relate to one another.

### 9. Governance

The Governance section should describe how the policy-making and oversight function of the school will be structured and operate.

#### Statutory Reference(s):

s. 1002.33(7)(a)(15); s. 1002.33(16)(b)(5)

#### Evaluation Criteria:

A response that meets the standard will present:

- Documentation of proper legal structure of the governing board, or a plan to organize in conformity with the laws of Florida.
- A clear understanding and description of the governing board's responsibilities.
- Evidence that the proposed governing board will contribute to the wide range of knowledge and skill needed to oversee a charter school.
- A clear, sensible delineation of roles and responsibilities in relation to governance and school management.
- A sensible method for resolving disputes between parents and the school.

Meets the Standard	Partially Meets the Standard	Does Not Meet the Standard
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Strengths	Reference
<i>K12 FL INC. GIVES ASSURANCES</i>	
<i>THE CHARTER NEVER ENDS SCHOOL YEAR IN 'RED'</i>	<i>'RED'</i>

Concerns and Additional Questions	Reference

**10. Management**

The Management section should describe how the day-to-day administration of the school's operations will be structured and fulfilled.

**Statutory Reference(s):**

s. 1002.33(7)(a)(9); s. 1002.33(7)(a)(14)

**Evaluation Criteria:**

A response that meets the standard will present:

- A management structure that includes clear delineation of the roles and responsibilities for administering the day-to-day activities of the school.
- A sound plan for the recruitment and selection of the school leader.
- A viable and adequate staffing plan aligned with the projected student enrollment.
- A sound plan for recruiting and retaining qualified and capable staff.

Meet the Standard	Partially Meets the Standard	Does Not Meet the Standard
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Strengths <i>DETAILED PLAN IN PLACE TO</i>	Reference
<i>ATTRACT EXCEPTIONAL SCHOOL LEADER.</i>	

Concerns and Additional Questions	Reference

**11. Education Service Providers**

The term “education service provider” (ESP) refers to any number of organizations that contract with the governing board of a school to provide comprehensive services. The Education Service Provider section should describe, if applicable, the contractual arrangement between the school’s governing board and such a provider. This section applies only to education service providers that are separate from the approved virtual provider.

**Statutory Reference(s):**

s. 1002.33(7)(a)(9)

**Evaluation Criteria:**

A response that meets the standard will present:

- A persuasive explanation of the reasons for contracting with an education service provider.
- A persuasive explanation of how the proposed relationship with the ESP will further the school’s mission.
- A clear description of the services to be provided by the ESP.
- A clear delineation of the roles and responsibilities between the school’s governing board and the ESP.
- A clearly defined performance-based relationship between the school’s governing board and the ESP.

Not Applicable	Meets the Standard	Partially Meets the Standard	Does Not Meet the Standard
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Strengths	Reference
K12 FL INC. IS A PROVIDER WITH A PROVEN SUCCESS RECORD.	

Concerns and Additional Questions	Reference

**12. Employment**

The Employment section should define the policies and procedures that frame the school's relationship with its staff.

**Statutory Reference(s):**

s. 1002.33(7)(a)(14); s. 1002.33(12)

**Evaluation Criteria:**

A response that meets the standard will present:

- A compensation plan that will attract and retain quality staff.
- Proposed policies and procedures that hold staff to high professional standards or a sound plan for development of policies and procedures.

Meets the Standard	Partially Meets the Standard	Does Not Meet the Standard
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Strengths <i>COMPREHENSIVE PLAN EXISTS TO ATTRACT HIGH QUALITY TEACHERS.</i>	Reference

Concerns and Additional Questions	Reference

**13. Student Recruitment and Enrollment**

The Student Recruitment and Enrollment section should describe how the school will attract and enroll its student body.

**Statutory Reference(s):**

s. 1002.33(7)(a)(7); s. 1002.33.(7)(a)(8); s. 1002.33(10)

**Evaluation Criteria:**

A response that meets the standard will present:

- A student recruitment plan that will enable the school to attract its targeted population.
- An enrollment and admissions process that is open, fair, and in accordance with applicable law.

Meets the Standard	Partially Meets the Standard	Does Not Meet the Standard
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Strengths	Reference

Concerns and Additional Questions	Reference
WILL NEED A COMPREHENSIVE MEDIA CAMPAIGN	

TO AVOID CONFUSION OVER OTHER VIRTUAL SCHOOL  
 OPTIONS AVAILABLE TO CLAY COUNTY STUDENTS.

### III. Business Plan

The Business Plan should provide an understanding of how the charter operators intend to manage the school's finances. It should present a clear picture of the school's financial viability including the soundness of revenue projections; expenditure requirements; and how well the school's budget aligns with and supports effective implementation of the educational program.

#### 14. Budget

The Budget section should provide financial projections for the school over the term of its charter.

#### Statutory Reference(s):

s. 1002.33(6)(a)(5); s. 1002.33(6)(b)(2)

#### Evaluation Criteria:

A response that meets the standard will present:

- Budgetary projections which are consistent with all parts of the application, including, but not limited to the school's mission, educational program, and staffing plan.
- A realistic assessment of the projected sources of revenue and expenses that ensure the financial viability of the school.
- A sound plan to monitor the budget and make adjustments as necessary.

Meets the Standard	Partially Meets the Standard	Does Not Meet the Standard
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Strengths	Reference
STRATEGY FOR LOWER THAN EXPECTED REVENUE SHORTFALL COVERED BY K <sup>12</sup> .	

Concerns and Additional Questions	Reference



**15. Financial Management and Oversight**

The Financial Management and Oversight section should describe how the school's finances will be managed and who will be responsible for the protection of student and financial records.

**Statutory Reference(s):**

s. 1002.33(6)(a)(5); s. 1002.33(7)(a)(9); s. 1002.33(7)(a)(11)

**Evaluation Criteria:**

A response that meets the standard will present:

- A clear description of how the school's finances will be managed. The description must include assurances that the governing board retains ultimate control over the school's finances.
- A clear description of strong internal controls. The system of internal controls must be sufficient to safeguard finances.

Meets the Standard	Partially Meets the Standard	Does Not Meet the Standard
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

<i>Strengths FISCAL POLICIES AND PROCEDURES ARE REVIEWED AND UPDATED BY THE BOARD ANNUALLY.</i>	Reference
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Concerns and Additional Questions	Reference

**16. Action Plan**

The Action Plan should provide a clear roadmap of the steps and strategies that will be employed to prepare the school to be ready to serve its students well on the first day of operation.

**Statutory Reference(s):**

s. 1002.33(7)(a)(16)

**Evaluation Criteria:**

A response that meets the standard will present an action plan that:

- Provides a thoughtful and realistic implementation plan that covers major operational items and provides flexibility for addressing unanticipated events.

Meets the Standard	Partially Meets the Standard	Does Not Meet the Standard
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Strengths	Reference

Concerns and Additional Questions	Reference